DRAFT FOR DISCUSSION PURPOSES ONLY

September 3, 2019

SUSTAINABILITY ACTION FUND

Financial Statements

May 31, 2019

SUSTAINABILITY ACTION FUND

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INDEPENDENT AUDITORS' REPORT

To the Members of SUSTAINABILITY ACTION FUND

Opinion - We have audited the financial statements of SUSTAINABILITY ACTION FUND (the Entity), which comprise the balance sheet as at May 31, 2019, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at May 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements - Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements - Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud of error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

By R. Amstutz, CPA auditor, CA August 22, 2019 Montreal, Quebec Permit No: A105202

SUSTAINABILITY ACTION FUND BALANCE SHEET as at May 31, 2019

	2019	2018
ASSETS		
CURRENT ASSETS Cash accounts Caisse Desjardins		
Chequing Savings Concordia University	\$ 16,652 120,063	\$ - 126,089
Millenium AG1072 Millenium AG1089 Millenium T20890	64,815 23,271 3,500 55	60,551 17,497 - 56
Petty cash Accounts receivable	2,631 230,987	431 204,624
PROPERTY AND EQUIPMENT (Note 3)	1,030	1,047
	\$ 232,017	\$ 205,671
LIABILITIES AND NET ASS	ETS	
CURRENT LIABILITIES Bank indebtedness Caisse Desjardins	·	
Chequing Accounts payable and accrued charges Deferred revenues	\$ - 6,010 <u>26,549</u>	\$ 1,221 9,683 26,022
	<u>32,559</u>	36,926
NET ASSETS Unrestricted	199,458	168,745
	199,458	168,745
COMMITMENTS (Note 7)	\$ <u>232,017</u>	\$ <u>205,671</u>
ON BEHALF OF THE BOARD		
Director		
Director		

The accompanying notes form an integral part of the financial statements.

SUSTAINABILITY ACTION FUND STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS year ended May 31, 2019

	2019	2018
REVENUES		
Undergraduate - Student fee levies	\$ 187,953	\$ 187,378
Graduate - Student fee levies	25,086	23,428
Interest	1,475	1,030
Research Awards - FAS Reimbursement	5,000	5,000
Research Awards - Fine Arts Reimbursement	2,000	-
Eric St-Pierre Partnership	5,000	-
Other	278	4,229
	226,792	221,065
EXPENSES		
Salaries and fringe benefits	79,723	68,998
Funding allocations (Note 6)	85,204	94,437
Curriculum Project / research Awards	12,300	10,721
Operating expenses (Note 4)	9,473	8,295
Marketing / IT	2,086	2,171
Events, Outreach and internal projects	3,730	1,867
Office expenses	3,563	1,720
	196,079	188,209
EXCESS OF REVENUES OVER EXPENSES	30,713	32,856
NET ASSETS, BEGINNING OF YEAR	168,745	135,889
NET ASSETS, END OF YEAR	\$ <u>199,458</u>	\$ <u>168,745</u>

The accompanying notes form an integral part of the financial statements.

SUSTAINABILITY ACTION FUND STATEMENT OF CASH FLOWS year ended May 31, 2019

	2019	-	2 0 1 8
OPERATING ACTIVITIES			
Excess of revenues over expenses	\$ 30,713	\$	32,856
Item not affecting cash Amortization	977	-	827
Changes in non cash operating	31,690		33,683
working capital Accounts receivable Accounts payable and accrued charges Deferred revenues	(2,200) (3,673) 527		(431) 646 454
	26,344	-	34,352
INVESTING ACTIVITIES Acquisition of property and equipment	(960)		_
	(960)	-	
INCREASE IN CASH AND CASH EQUIVALENTS	25,384		34,352
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	202,972	_	168,620
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 228,356	\$.	202,972

Cash and cash equivalents are comprised of cash and bank indebtedness.

1. STATUTES OF INCORPORATION AND NATURE OF ACTIVITIES

The organization, incorporated on October 4, 2007 under Part III of the Quebec Companies Act, is a not-for-profit organization and is exempt from income taxes.

The organization's objective is to support projects to develop sustainable infrastructure, urban agriculture, community building, and education surrounding environmental and community issues, with the goal of inspiring and developing a culture of sustainability at Concordia University.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Accounting estimates

The preparation of financial statements in conformity with Canadian accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates.

Revenue recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions related to general operations are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Cash and cash equivalents

The organization's policy is to disclose cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and term deposits with a maturity period of three months or less from the date of acquisition.

Property and equipment

Property and equipment are recorded at cost. They are amortized over their estimated useful lives using the declining-balance method at the annual rate of 15%.

2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Financial instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost.

Financial assets measured at amortized cost include cash and accounts receivable. Financial liabilities measured at amortized cost include bank indebtedness and accounts payable and accrued charges.

3.	PROPERTY AND EQUIPM	ENT Cost	Accumulated Amort- ization	2019 Net Book Value	2018 Net Book Value
	Furniture and equipment \$	4,690	\$ 3,660 \$ 3,660	\$1,030 \$1,030	\$1,047 \$1,047
4.	OPERATING EXPENSES			2 0 1 9	2018
	Professional fees Board facilitator Insurance Amortization Bank charges and go Other Honorariums Professional develo Human resources		enses	\$ 3,047 1,450 1,143 977 956 826 750 292	\$ 3,289 900 1,135 827 945 - 350 775
				\$ <u>9,473</u>	\$ <u>8,295</u>

5. FINANCIAL INSTRUMENTS

Risks and concentrations

The organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the organization's risk exposure and concentrations at the balance sheet date.

Liquidity risk

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its accounts payable and accrued charges.

_	· 			
6.	FUNDING ALLOCATIONS	2019		2018
	Human Right to Breathe	6,329	\$	1,471
	Concordia Greenhouse - Plant Growth	7,146	•	-
	SAE Formula Electric 2017- 2018	518		-
	Rap Battles 4 SJ	2,476		_
	Queer Cats	200		_
	Post-Capitalist Archive	1,931		_
	PAAS	2,500		_
	Fierté en Hiver	943		_
	Entomo Collective	234		_
	Cute Magazine	2,000		_
	Concordia Underground Tours	727		_
	Concordia Black History Month	250		_
	CFF	1,985		_
	Animating the Future	2,200		<u>-</u>
	A Conversation	1,303		•
				-
	Women and Homelessness Symposium	2,140		-
	Waste Not Want Not	2,025		-
	Unsettling	3,869		-
	The PhD	893		-
	Show 450	1,142		-
	SEIZE - Social Economy Incubator Basic			
	Curriculum	3,000		-
	School Schmool - the Organizer	5,000		-
	REEF	219		•
	RB4SJ Black History Month	5,081		-
	RB4SJ	3,000		-
	QBTC - Queer Between the Covers/Queer entre les			
	couvertures 2018 Bookfair	1,350		-
	PV Optimization	500		-
	Power Networking	-		-
	Poverty Panel	300		-
	Pledge to Lead	6,070		-
	PlantBox	186		-
	JMSBG	1,028		-
	Ineffable	1,472		-
	ICOP	1,410		-
	Green Pod	35		-
	First Voices	5,001		
	Environmental Racism Event	3,000		-
	CUJAH	300		-
	Concordia Farmers' Market	702		-
	Colours of Activism	823		-
	Cinema Politica II	1,000		-
	Cinema Politica	2,500		-
	AntiColonial Week	1,200		-
	African Development Conference	1,216		
	Total funding allocations, carried forward	\$ 85,204	\$	1,471
	ioral landing allocations, carried forward		~	

6.	FUNDING ALLOCATIONS (cont'd)	2 0 1 9	2 0 1 8
	Total funding allocations, carried forward	\$ 85,204	\$1,471
	Beacon Project	-	1,907
	Enamel	-	1,385
	Concordia Film Festival	-	900
	Recentering indigenious experience	_	949
	Resist Trump Montreal	_	2,459
	Petit Vélo Rouge	-	3,254
	Creative Reuse Center	-	4,558
	Concordia Farmers' Market Funding #2	_	979
	iCOP	_	2,940
	Waste Not Want Not	_	2,000
	Women in Engineering	-	550
	JSEC Sustainable Conference	_	2,085
	Transitions Contract	-	2,520
	SCPA Panel on the Right to Die	_	500
	Business Beyond Tomorrow	-	1,500
	Campus Potager	-	3,000
	Lovola Farmer's Market	-	2,495
	Little Socks in the Air	_	2,604
	Living Soil Symposium	-	10,000
	Black Speculative Art Movement	-	2,260
	25th Anniversary Edition of Concordia Lecture	-	1,717
	Gaea	-	1,860
		_	775
	Concordia Underground Tours	_	1,200
	Feminist Hip Hop Show Food Against Fascism	_	1,867
	Fierté en Hiver	_	2,552
		_	2,654
	Concordia Black History Month	_	2,500
	Cinema Politica	_	2,085
	Synapses MDes Colloquium	_	426
	Curveball	-	1,740
	From the Source	_	4,024
	Rap Battle for Social Justice		6,769
	Formula One	_	1,000
	Motor Controller	<u>-</u>	548
	Hydroflora	<u>-</u>	5,000
	School Shmool	-	1,200
	Canada Pride		877
	Ethical Textile Design	-	435
	SCPA 301 - Peack	-	1,000
	Electrode	-	1,000
	Education Department Graduate Symposium	-	915
	Entomo Collective	_	662
	CEED	-	1,315
	Queer Bookfare		
	Total funding allocations	\$ <u>85,204</u>	\$ 94,437

7.	COMMITMENTS	2019	2018
	The organization has undertaken to pay the mentioned projects.	following amounts	to the below
	mentioned projects. SP - Tired Students SP - QBTC Bookfair SP - Resisting Dispossession SP - SAE Electric Car Revival SP - Solar Capstone SP - Tax Clinic SP - School Schmool SP - Pledge to Lead SP - Unsettling SP - SHED SP - SEIZE SP - The Chill Painters SP - SAE SP - Take Heed SP - Power Networking	\$ 3,740 31 1,500 2,400 1,500 5,000 3,000 1,930 1,956 5,000 2,000 1,500 10,000 2,580 500	\$ - - - - - - - - - - - - - - - - - - -
	SP - Cinema in the Midst SP - Winter Pride SP - FaisenPour2 SP - Green Pod SP - Focal Points SP - Queering the Map SP - Connect Concordia SP - Cure BIPOC SP - ConcordAI SP - Beacon Project SP - Human Right to Breathe SP - Petit Vélo Rouge SP - Concordia Greenhouse -Plant Growth	500 500 1,500 1,500 242 600 2,030 1,850 7,770 3,050 -	- - - - - - - 8,093 6,329 629 10,263
	SP - Curriculum Project / Research Awards SP - Little Socks in the Air SP - 25th Anniversary Edition of Concordia Lecture SP - Concordia Underground Tours SP - From the Source SP - Rap Battles for Social Justice SP - Formula One SP - Entomo Collective SP - A Conversation SP - Animating the Future SP - CFF Festival SP - Chirps for Thought	- - - - - - - -	10,648 396 1,890 2,225 616 2,576 516 585 1,000 2,500 5,000 1,500 2,000
	SP - CUTE Magazine SP - PAAS SP - Post-Capitalist Archive SP - Queer Cats	\$ <u>61,679</u>	2,000 4,000 4,500 350 \$ 65,616